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A Pocket Guide

Andrew Josey et al.

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ArchiMate® 3.1 Specification

A POCKET GUIDE

Title:	ArchiMate® 3.1 Specification – A Pocket Guide
Series:	The Open Group Series
Author:	Andrew Josey et al.
Publisher:	Van Haren Publishing, 's-Hertogenbosch, www.vanharen.net
ISBN Hard copy:	978 94 018 0518 6
ISBN eBook (pdf):	978 94 018 0519 3
ISBN ePUB:	978 94 018 0522 3
Edition:	Fourth edition, first impression, November 2019
DTP and Cover design:	Coco Bookmedia, Amersfoort – NL
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Document Number: G196

Published by The Open Group, November 2019.

Comments relating to the material contained in this document may be submitted to:

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Preface

This Document

This is the Pocket Guide to the ArchiMate® 3.1 Specification, a standard of The Open Group. It is intended to help architects by providing a reference for the ArchiMate graphical modeling language and also assist managers in understanding the basics of the ArchiMate language. It is organized as follows:

- Chapter 1 provides a high-level introduction to the ArchiMate Specification and its relationship to Enterprise Architecture
- Chapter 2 describes the high-level structure of the ArchiMate language, including an introduction to layering, the ArchiMate Core Framework, and the ArchiMate Full Framework
- Chapter 3 describes the Generic Metamodel for the language
- Chapter 4 describes the relationships that the ArchiMate language includes to model the links between elements
- Chapter 5 describes the Motivation Elements, which includes concepts such as goal, principle, and requirement
- Chapter 6 describes the Strategy Elements, which includes concepts such as resource, capability, and course of action
- Chapter 7 describes the Business Layer, which includes the modeling concepts relevant in the business domain
- Chapter 8 describes the Application Layer, which includes modeling concepts relevant for software applications
- Chapter 9 describes the Technology Layer, which includes modeling concepts relevant for system software applications and infrastructure
- Chapter 10 describes the Physical Elements, which include concepts relevant for the modeling of physical concepts like machines and physical installations
- Chapter 11 describes the relationships between different layers of the language
- Chapter 12 describes the Implementation and Migration Elements, which include concepts to support modeling Enterprise Architecture-enabled transformation

- Chapter 13 introduces the concept of ArchiMate Viewpoints
- Appendix A contains a summary of the changes from ArchiMate Version 3.0.1 to ArchiMate Version 3.1
- A Glossary of terms and Index are provided

The audience for this document is:

- Enterprise architects, business architects, IT architects, application architects, data architects, software architects, systems architects, solutions architects, infrastructure architects, process architects, domain architects, product managers, operational managers, and senior managers seeking a first introduction to the ArchiMate modeling language

After reading this document, the reader seeking further information should refer to the ArchiMate documentation[1] available online at www.opengroup.org/archimate.

Conventions Used in this Document

The following conventions are used throughout this document in order to help identify important information and avoid confusion over the intended meaning:

- Ellipsis (…)
  Indicates a continuation; such as an incomplete list of example items, or a continuation from preceding text.
- **Bold**
  Used to highlight specific terms.
- *Italics*
  Used for emphasis. May also refer to other external documents.

1 ArchiMate® 3.1 Specification, a standard of The Open Group (C197), published by The Open Group, November 2019; refer to: http://www.opengroup.org/library/c197.

In addition to typographical conventions, the following convention is used to highlight segments of text:

A Note box is used to highlight useful or interesting information.

About The Open Group

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The mission of The Open Group is to drive the creation of Boundaryless Information Flow™ achieved by:

- Working with customers to capture, understand, and address current and emerging requirements, establish policies, and share best practices
- Working with suppliers, consortia, and standards bodies to develop consensus and facilitate interoperability, to evolve and integrate specifications and open source technologies
- Offering a comprehensive set of services to enhance the operational efficiency of consortia
- Developing and operating the industry's premier certification service and encouraging procurement of certified products

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Acknowledgements

The Open Group gratefully acknowledges:

- Past and present members of The Open Group ArchiMate Forum for developing the ArchiMate Standard
- The following reviewers of this and earlier editions of this document:
  - Peter Bates
  - Sonia Gonzalez
  - Dave Hornford
  - Russel Jones
  - Jens Kjærby
  - Jean-Baptiste Sarrodie

Chapter 1
Introduction

This chapter provides an introduction to the ArchiMate Specification, a standard of The Open Group.
Topics addressed in this chapter include:

- An introduction to the ArchiMate Specification
- A brief overview of the ArchiMate Specification
- The ArchiMate language and its relationship to Enterprise Architecture and the TOGAF Standard

1.1 Introduction to the ArchiMate Specification

The ArchiMate Specification, a standard of The Open Group, is an open and independent modeling language for Enterprise Architecture that is supported by different tool vendors and consulting firms. The ArchiMate language enables Enterprise Architects to describe, analyze, and visualize the relationships among architecture domains in an unambiguous way.

Just as an architectural drawing in classical building architecture describes the various aspects of the construction and use of a building, the ArchiMate Specification offers a common language for describing the construction and operation of business processes, organizational structures, information flows, IT systems, and technical and physical infrastructure. This insight helps stakeholders to design, assess, and communicate the consequences of decisions and changes within and between these architecture domains.

This document is the Pocket Guide to the ArchiMate 3.1 Specification, referred to simply as the "ArchiMate Specification" within this document. The ArchiMate 3.1 Specification is a maintenance update to the ArchiMate Specification.

Development of the ArchiMate Language
The ArchiMate language was created in the period 2002-2004 in the Netherlands by a project team from the Telematica Instituut in co-operation with several partners from government, industry, and academia, including Ordina, Radboud Universiteit Nijmegen, the Leiden Institute for Advanced Computer Science (LIACS), and the Centrum Wiskunde & Informatica (CWI). The development included tests in organizations such as ABN AMRO, the Dutch Tax and Customs Administration, and the Stichting Pensioenfonds ABP.
In 2008, the ownership and stewardship of the ArchiMate language was transferred from the ArchiMate Foundation to The Open Group. Since 2009, The Open Group ArchiMate Forum has developed successive versions and published them on The Open Group public website.

1.2 ArchiMate Specification Overview

The ArchiMate Specification is The Open Group Standard for the ArchiMate Enterprise Architecture modeling language. It contains the formal definition of the visual design language.

The contents of the specification include the following:

- The introduction, including the objectives, overview, conformance requirements, and terminology
- Definitions of the general terms used in the specification
- The structure of the modeling language
- The generic metamodel of the language
- The relationships in the language
- A detailed breakdown of the modeling framework covering the motivation elements, strategy elements, and the three core layers (Business/Application/Technology)
- Relationships between core layers
- Implementation and migration elements for expressing the implementation and migration aspects of an architecture
- The concepts of stakeholders, architecture viewpoints, and views, and also the ArchiMate viewpoint mechanism

- Mechanisms for customizing the language for specialized or domain-specific purposes
- Notation overviews and summaries
- Informative descriptions of the relationship of the ArchiMate language to other standards, specifications, and guidance documents, including the TOGAF framework, Business Process Modeling Notation (BPMN), Unified Modeling Language (UML), the BIZBOK® Guide,[2] and Business Motivation Model (BMM)

The ArchiMate 3.1 Specification is the latest version of the specification and is an evolution from the ArchiMate 2.1 and earlier.

1.3 The ArchiMate Language and Enterprise Architecture

The role of the ArchiMate Specification is to provide a graphical language for the representation of Enterprise Architectures over time (i.e., including strategic, transformation, and migration planning), as well as the motivation and rationale for the architecture. The ArchiMate modeling language provides a uniform representation for diagrams that describe Enterprise Architectures, and offers an integrated approach to describe and visualize the different architecture domains together with their underlying relations and dependencies.

The design of the ArchiMate language started from a set of relatively generic concepts (objects and relations), which have been specialized for application at the different architectural layers for an Enterprise Architecture. The most important design restriction on the ArchiMate language is that it has been explicitly designed to be as compact as possible, yet still usable for most Enterprise Architecture modeling tasks. In the interest of simplicity of learning and use, the language has been

2 Business Architecture Guild. A Guide to the Business Architecture Body of Knowledge® (BIZBOK® Guide), Version 7.0, 2018; refer to: www.businessarchitectureguild.org.

limited to the concepts that suffice for modeling the proverbial 80% of practical cases.

1.3.1 The ArchiMate Language and the TOGAF ADM

The ArchiMate language consists of the ArchiMate core language, that includes the Business, Application, and Technology layers, and elements to model the Strategy and Motivation for an architecture, as well as its Implementation and Migration. Figure 1 shows a simplified mapping of how the ArchiMate language can be used in relation to the phases of the TOGAF ADM.

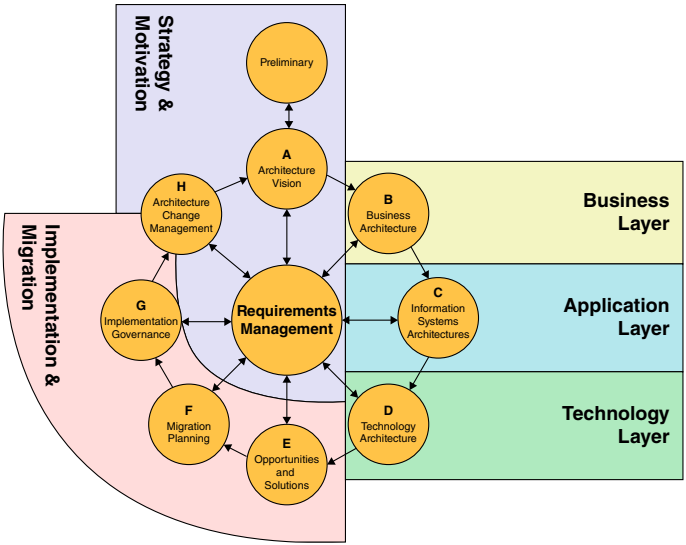

Figure 1: The Relationship between the ArchiMate Language and the TOGAF ADM

The Business, Application, and Technology layers support the description of the architecture domains defined by the TOGAF framework (business, information systems, and technology, as well as their inter-relationships).

The strategy and motivation elements in the ArchiMate language can be used to support the Requirements Management, Preliminary Phase, and Architecture Vision phases of the TOGAF ADM, which establish the high-level business goals, architecture principles, and initial business requirements. They are also relevant to the Architecture Change Management phase of the TOGAF ADM, since the phase deals with changing requirements. Although not shown in the figure, it should be noted that these elements could also be used in other ADM phases, such as Phases B, C, and D.

The implementation and migration elements of the ArchiMate language support the implementation and migration of architectures through the Opportunities and Solutions, Migration Planning, and Implementation Governance phases of the TOGAF ADM.